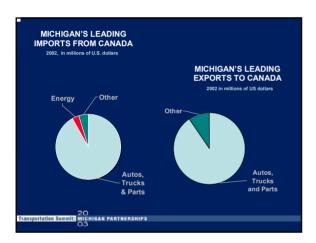
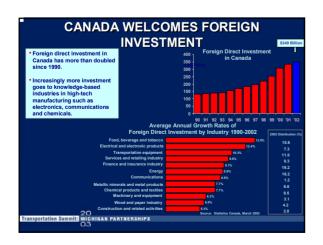


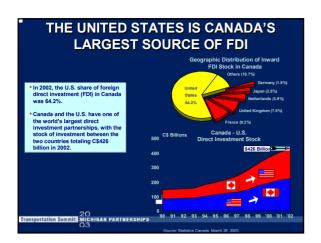
Commerce1

	CLODA	L CONTEXT	
Canadian Expo (2002) US \$ billions	orts	Canadian Impo (2002) US \$ billions	orts
ichigan	45.7*	Michigan	20.0*
ew York	16.1	Ohio	14.6*
inois	11.7	CHINA	12.1
hio	9.3*	JAPAN	11.1
APAN	6.1	New York	9.2
diana	3.8*	Illinois	8.0
NITED KINGDOM	3.2	UNITED KINGDOM	7.4
HINA	2.9	Indiana	6.6*

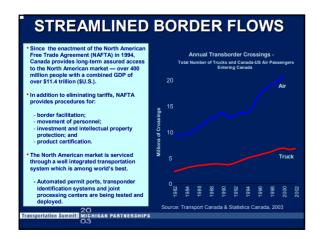




Commerce1 2







Commerce 1 3

MICHIGAN-ONTARIO CROSSINGS DOMINATE

- 43% of Canada-U.S. trade crosses between S.E. Michigan and S.W. Ontario
- 25% of Canada-U.S. trade crosses at the Ambassador Bridge
- More trade crosses the Ambassador Bridge than all U.S. exports to Japan
- The Ambassador Bridge is the largest volume and value commercial land crossing in the U.S.

Transportation Summit: MICHIGAN PARTNERSHIPS

BORDER MANAGEMENT TO DATE

Smart Border Declaration

- Four Pillars
 - Secure flow of people

Security of infrastructureJoint enforcement	
20 Inition Summit Michigan Partnerships 03	
CORE ELEMENTS OF BORDER DECLARATION	
Expansion of FAST	
Expansion of NEXUS	
· Canital Investment in Infrastructura	
Capital Investment in Infrastructure	
• IBETs	
20	
20 Inition Summit Michigan Partnerships 03	

BORDER INFRASTRUCTURE

- Bi-national Planning Process
- Canada and Ontario have committed C\$300 million over five years (9/02)
- C\$110 million in improvements at the Blue Water Bridge and along 401/402
- 9-point plan in the Windsor-Detroit corridor (5/03)

CHIGAN PARTNERSHIPS
3

VISION FOR THE FUTURE

- · A Smart Border
 - Secure and efficient
 - "Robust" and integrated transportation system
 - Best available technology
 - State-of-the-art processes
- · Managed as a System

	20	
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A SHARED VISION

- Integrated regional economies and transportation systems
- A "model" border for the 21st Century
 - Harness assets on both sides of the border
 - "Model" governance structure and process

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	03

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Thank you	
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